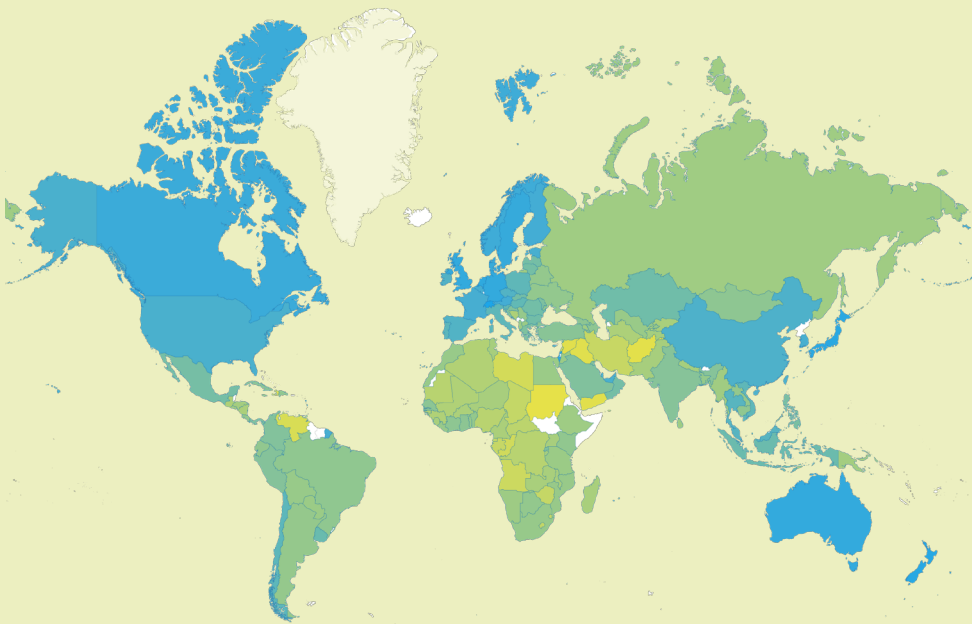


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ELITE QUALITY REPORT 2023

Guatemala: A powerful elite with ample room to grow the pie for all rather than just a few slices for those at the top

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Guatemala: A powerful elite with ample room to grow the pie for all rather than just a few slices for those at the top

As with many low- and middle-income countries, Guatemala's scores in the EQx2023 are among the lowest (rank # 125). These results, however, should be examined carefully because the political and economic indicators included in the EQx2023 suggest varying perspectives on how to characterize Guatemala's elite quality and the role of elites in driving inclusive and Sustainable Value Creation.

The Guatemalan elites perform slightly higher in terms of Value (rank # 113) than of Power (rank # 123). The literature on Guatemala's elites supports these findings. For instance, Guatemala's economic elites are viewed as being among the most rapacious in Latin America and the Caribbean. It is generally acknowledged that the political economy has elites that push society to maximum possible inequality levels by extracting the entire economic surplus (GIL, i.1, rank # 122). In line with the literature, the State of Elites Framework suggests that Guatemala's elites could fall into the quadrant of being 'rentier elites'. Power is then used to consolidate value extracting business models.

Although Guatemala has a dominant elite, the drivers of economic value suggest that there is room to grow the overall pie rather than just a few slices for those at the top. When looking at the results across the EQx2023 Economic Power Indicators (ii, rank # 118), a diversity of findings emerge. The level of *Billionaire's creative destruction* (BCD, ii.6, rank # 50) is high and relevant because according to the World Bank, the top 1% in Guatemala's income distribution account for 20% of the national income. On the other hand, the number of *SMEs per 1,000 people* (SME, ii.5, rank # 55) is modest. This also matters because small businesses account for 40% of the gross domestic product and 80% of all jobs in Guatemala (Ministeria de Economica, Guatemala, 2017). *Entrepreneurship* (ENT, ii.6, rank # 96) is also vital to Guatemala's economy. However, the EQx Indicator does not fully capture generalized new business development, especially the emergence of micro enterprises not designed to scale, while

the Global Entrepreneurship Monitor does: this report sees Guatemala, out of 49 economies assessed annually, with the highest total early-stage entrepreneurial activity rate, indicating that three out of ten Guatemalans are starting or running a business.

With Guatemala scoring higher in the EQx2023 Economic Value indicators (iv, rank # 88), the country's elites could seize favorable market conditions to develop Sustainable Value Creation business models. According to the International Monetary Fund, Guatemala has a prudent macroeconomic policy record that enables the economy to be *Open for business* (OFB, iv.10, rank # 46) and mitigate *inflation* (DOI, iv.11, rank # 49) driven by the tightening of global financial conditions. Despite these conditions, more than two thirds of Guatemalans live below the national poverty line. A lack of economic opportunities, and high levels of crime, violence, and corruption have all been factors pushing over 200,000 Guatemalans to emigrate illegally to North America in recent years (BRN, iv.12, rank # 120).

National initiatives such as 'Guatemala Emprende' and 'Guatemala No se Detiene' could serve elites as useful platforms to redirect their traditional objectives and collaborate better with societal actors to address the longstanding impediments to sustainable business Value Creation models. To enable new business opportunities and improve the socio-economic living conditions for the majority of the Guatemalan populace, elites could play smart by working to expand the entrepreneurial base, spurring innovation across all sectors, and funneling social and human capital investments into underserved societal segments.

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Guatemala

EQx2023 Country Scorecard

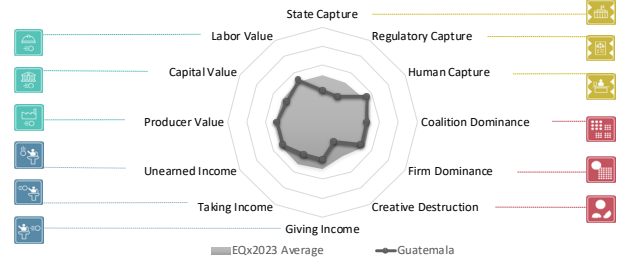
Population **17.1 million**
 GDP (nominal) **86 billion USD**
 GDP per capita **5'026 USD**



Level 1 - Index	EQx Rank / 151 125	EQx Score 42.0	NextGen VCB Rank Rank 121	Middle Quality Elites
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Level 2 - Sub-Indices & Index Areas	EQx Sub-Indices				EQx Index Areas							
	Power		Value		Political Power (i)		Economic Power (ii)		Political Value (iii)		Economic Value (iv)	
	Rank / 151	Score	Rank / 151	Score	Rank / 151	Score	Rank / 151	Score	Rank / 151	Score	Rank / 151	Score
	123	34.9			121	36.8	118	33.9	143	41.5	88	47.6

Level 3 - Pillars	Rank / 151	Score
Political Power (i)		
State Capture	131	33.2
Regulatory Capture	119	31.3
Human Capture	66	54.1
Economic Power (ii)		
Coalition Dominance	95	46.6
Firm Dominance	94	47.4
Creative Destruction	118	23.7
Giving Income	127	39.1
Political Value (iii)		
Taking Income	142	39.0
Unearned Income	88	48.0
Economic Value (iv)		
Producer Value	84	48.0
Capital Value	115	43.6
Labor Value	81	50.8



Level 4 - EQx Indicators	Rank / 151	Score
State Capture (i.1)		
COR Political corruption	111	27.9
COC Control of corruption	131	24.5
OPG Open government	58	48.6
RTC Government's responsiveness to change	123	14.8
EPR E-Participation Index	99	34.5
PFD Press freedom	103	35.4
NJK Nr. of journalists killed per 1 million people (2yrs avg.)	72	29.4
PDE Political decentralization	103	31.9
ADE Administrative decentralization	74	46.0
PGL Political globalization	61	56.7
WPI Women's Power Index	126	26.1
MOB Social mobility (upward) (dev. fm optimum)	114	16.2
INE Top 10% share of pre-tax national income	114	28.5
GWL Gini coefficient on net national wealth dist. - level	81	57.3
GWG Gini coefficient on net national wealth dist. - 3-year growth	91	51.6
GIL Gini coefficient on income dist. - level	122	15.9
GIC Gini coefficient on income dist. - 1-year growth rate		
Regulatory Capture (i.2)		
ECR Ease of challenging regulations	114	21.4
CGP Constraints on government power	62	45.3
REQ Regulatory quality	82	43.7
REN Regulatory enforcement	101	30.3
PRI Property rights	99	35.6
Human Capture (i.3)		
CRO Crony capitalism		
INO Informal output as a % of GDP	133	14.3
GSI Global Slavery Index	55	61.9
FDP Forcibly displaced population as % of population	120	52.7
HRI Human Rights Index	105	32.9
AFI Academic Freedom Index	83	45.7
GRI Religion - Government Restriction Index	35	71.6
LIN LGBT+ inclusiveness	82	41.0
WSB Women self made billionaires		
WBL Women, business and the law	109	40.4
WMA Proportion of women in senior and middle mgmt positions (25	71.1
Coalition Dominance (ii.4)		
IEE Top 3 industries exports as % of exports	51	60.7
IEO Top 1 industry exports as % of exports	9	77.0
IVA Top 3 industries as % of VA	61	45.6
HHI Domestic market diversification	101	49.6
ECI Economic Complexity Index	78	41.5
PUE Public employees as a % of total employment	26	71.2
MIL Military expenses as % of GDP (dev. fm optimum)	120	36.7
UNI Unionization rate (dev. fm optimum)	59	59.1
BSN Barriers in service & network sectors		
CRA Criminal actors	125	21.3
Firm Dominance (ii.5)		
SME SMEs per 1,000 people	55	42.7
FAM Family business revenues as percentage of GDP		
BIW Billionaires' wealth as % of GDP	1	61.6
FKG Top 10 firms market cap as % of GDP		
FRG Top 3 firms revenues as % of GDP		
FRR Top 30 firms revenues as % of GDP		
Creative Destruction (iii.6)		
ENT Entrepreneurship	96	31.1
GSE Governmental support to entrepreneurship	73	32.1
VCK Venture capital finance	69	0.0
VCA Venture capital availability	64	48.6
RND R&D as a % of GDP	125	0.0
EXR Firm exit ratio		
BCD Billionaire's creative destruction	50	34.4
IWE Index of Women Entrepreneurs		
Giving Income (iii.7)		
LEW Life expectancy women	93	46.5
LEM Life expectancy men	96	42.4
VAX COVID-19 vaccination rate	44	51.5
COM COVID-19 mortality rate, age-adjusted	132	16.5
COF COVID-19 fatality rate, age-adjusted	100	51.9
COV COVID-19 excess deaths, age-adjusted	76	22.3
CLS COVID-19 lost schooldays	134	16.4
SCI UHC Service coverage index	82	38.1
PTR Pupil-teacher ratio	72	57.7

	Rank / 151	Score
Giving Income (iii.7)		
EDU School life expectancy	123	24.3
PIS PISA mean scores		
UNV Top universities		
GEE Government education expenditure	116	30.4
OSI Online Service Index	87	44.4
NRI Network Readiness Index	101	29.2
INT Internet access	95	49.3
FSQ Global Food Security Index - availability, quality & safety	67	44.0
Taking Income (iii.8)		
GPS Expenditure on general public services as % of GDP (dev. fm		
GEX General government expenditure as % of GDP (dev. fm optirn	99	18.3
SNT Subsidies and transfers as % of expenses	54	55.4
REG Regional redistribution as % of government budget	51	66.7
SUB Death rates from substance use per 100,000 people	143	0.4
BRD Battle-related deaths per 100,000 people	1	54.2
HOM Homicide rate	127	37.0
SUI Suicide rate per 100,000 people	54	60.9
DTR Tax revenue as % of GDP (dev. fm optimum)	15	75.1
DCT Corporate tax rate (dev. fm optimum)	4	79.4
DPS Delta public vs private sector salaries	35	0.0
FDE Fiscal decentralization	55	32.2
GCI Global Cybersecurity Index	126	20.7
GEG Gender education gap (dev. fm optimum)		
Unearned Income (iii.9)		
CRM Criminal markets	115	28.3
DBT Government debt as % of GDP	15	74.0
NRR Natural resources rents as % of GDP	62	51.5
GPA Green patents	110	31.6
EPI Environmental Performance Index	137	21.3
DER Deforestation Rate	67	55.5
FUS Fertilizer usage kg per hectar	130	30.3
TLP Terrestrial land protected	58	55.5
CDO CO2 emissions (metric tons per capita)	49	65.5
AIR Air quality index	53	55.4
HAZ Hazardous Waste per capita	24	54.2
WPC Waste collected per capita		
MWR Municipal Waste Recycling Rate		
FIS Fishing consumption as % of population	20	74.2
MET Red meat consumption kilograms per capita	66	53.8
Producer Value (iv.10)		
PAT Nr. of patent applications per 100,000 people	97	44.1
FBH Financial burden of healthcare	115	30.2
HEI Health Efficiency Index		
DMS Density of medical staff	105	32.1
FSA Global Food Security Index - affordability	66	45.1
FDS Inward FDI as a % of GDP, Stock	112	42.3
BTF Barriers to FDI		
OFB Open for business	46	48.1
EGL Economic globalization	90	38.8
TRF Trade freedom	63	60.3
IPM Share of imports targeted by protectionist measures (flow)	48	51.1
IPS Share of imports targeted by protectionist measures (stock)	2	75.2
DGI Share of discriminatory government interventions as % of totc	99	18.7
DGS Share of discriminatory government interventions as % of totc	16	82.2
Capital Value (iv.11)		
DOI Inflation (dev. fm optimum)	49	57.1
DEF GDP deflator index growth rate (dev. fm optimum)	37	57.5
DNI Neutral interest rate (dev. fm optimum)		
FMI Financial Markets Index	107	29.0
GFC Gross capital formation	124	27.5
DMA M&A as % of investment - 3 yrs rolling avg. (dev. fm optimum)	35	53.3
GOL Gold demand as % of GDP		
UNC Unicorns per 1 million people		
BSG Billionaires self-made nr. per 1 million people		
BSM Billionaires self-made as % of total billionaires		
Labor Value (iv.12)		
LPG Labor productivity growth	96	40.8
WLP Delta real wage vs labor productivity increases		
LFP Labor force participation rate	85	48.6
LFR Labor force participation ratio - male vs female	131	18.7
UEM Unemployment rate	27	69.0
YUN Youth unemployment rate	23	73.1
BRN Human flight and brain drain	120	28.6

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